Luxshare Precision Climate Risk and Opportunity Identification and Response Strategy







# **Climate Risks and Opportunities**

Luxshare Precision has placed considerable emphasis on response to climate change, established and made continuous efforts in improving the climate governance structure, and committed to integrating climate governance with the Company's management and business system.

### Governance



- Establishing a Task Force on Carbon Neutrality led by the Board
  of Directors, coordinated by the Sustainable Development
  Center, and joined by each factory to comprehensively promote
  climate change-related matters, and ensure that all affairs are
  implemented in accordance with the plan and relevant goals
  are achieved.
- The Strategy Committee under the Board of Directors is responsible for the deliberation of the Company's sustainable development-related matters involving climate change, including internal and external stakeholder communication, materiality assessment, risk identification, target and strategy formulation, etc., to ensure the implementation of the Company's sustainable development and climate strategy.

### Risk management



- With identification, selection and assessment of Luxshare Precision's potential climate risks every year, risk management departments devise their countermeasures, which are subject to deliberation of the Strategy Committee under the Board of Directors, who will devevlop additional countermeasures if necessary.
- Categorizing various climate risks according to probability of occurrence and impact, and the management takes countermeasures against risks with high importance and urgency.

## Strategy



- Identifying applicable climate risks and opportunities based on the classification of climate risks and opportunities by the Task Force on Climate-related Financial Disclosures (TCFD), in consideration of Luxshare Precision's business segments.
- Conducting relevant policy review based on the identified results to understand the importance and future development trend of various climate risks and opportunities in the macro environment.
- Assessing the impact of climate change-related risks and opportunities on the Company's business, strategy and financial planning over time and under different scenarios through qualitative climate scenario analysis.

### Metrics and targets



- We intend to complete the development of carbon reduction targets in line with the Science Based Targets initiative (SBTi) 1.5°C pathway in 2023, and commit to achieving carbon neutrality by no later than 2050.
- Setting clean energy transformation targets and aiming to achieve 50% clean energy use by 2025.

Specific practices and performance related to addressing climate change are detailed in the 2022 Luxshare Precision Sustainability Report.

We actively identify climate risks and opportunities and develop strategies and actions to address climate change, responding to stakeholders' increasing concern about business continuity and sustainability under climate change scenarios. In accordance with the TCFD recommendations, we organized key units highly related to climate risks and opportunities to evaluate potential risks and opportunities from upstream, downstream and our own operations during the Reporting Period.





# **Climate Risk and Opportunity List**

Luxshare Precision Climate Risk List						
Importance of Risk	No.	Risk Type		Risks		
	1	Transition risk	Market risk	Increased cost of raw materials		
III.de	2	Transition risk	Technology risk	Transition to lower emissions technology		
	3	Transition risk	Reputation risk	Increased stakeholder concern or negative stakeholder feedback		
High	4	Transition risk	Market risk	Changing customer behavior		
	5	Physical risk	Acute risk	Heavy precipitation		
	6	Transition risk	Policy and regulatory risk	Carbon pricing mechanism		
Medium	7	Physical risk	Acute risk	Typhoon		
	8	Transition risk	Policy and regulatory risk	Enhanced emissions-reporting obligations		
	9	Physical risk	Acute risk	Heat waves/extremely hot weather		
	10	Transition risk	Reputation risk	Shifts in consumer preferences		
	11	Transition risk	Reputation risk	Industrial stigma		
	12	Transition risk	Technology risk	Substitution of existing products and services with lower emissions options		
	13	Transition risk	Technology risk	Unsuccessful investment in new technologies		
	14	Transition risk	Market risk	Uncertainty in market signals		
	15	Transition risk	Policy and regulatory risk	Mandates and regulation of existing products and services		
	16	Transition risk	Legal risk	Exposure to litigation		
	17	Physical risk	Chronic risk	Rising temperatures		
	18	Physical risk	Acute risk	Drought		
	19	Physical risk	Acute risk	Flood		
Ordinary	20	Physical risk	Chronic risk	Shortage of water resources		
	21	Physical risk	Acute risk	Cold snap/frost		
	22	Physical risk	Chronic risk	Rising sea levels		
	23	Physical risk	Chronic risk	Soil degradation/desertification		

Luxshare Precision Climate Opportunity List					
Importance of Opportunity	No.	Opportunity Type	Opportunities		
High	1	Markets	Use of public-sector incentives		
	2	Products and services	Diversification of business activities		
	3	Resource efficiency	Production and distribution processes		
	4	Resource efficiency	Recycling technologies		
	5	Resource efficiency	Water usage and consumption		
	6	Energy source	Lower-emission sources of energy		
	7	Energy source	New technologies		
	8	Markets	Access to new markets		
	9	Resilience	Resource substitutes/diversification		
	10	Resilience	Participation in renewable energy programs and adoption of energy-efficiency measures		
	11	Resource efficiency	Buildings		
	12	Products and services	R&D and innovation		
Medium	13	Energy source	Carbon market		
	14	Resource efficiency	Modes of transport		
	15	Products and services	Shifts in consumer preferences		
	16	Energy source	Energy security and shift toward decentralized energy generation		
	17	Products and services	Development and/or expansion of low emission goods and services		
	18	Energy source	Supportive policy incentives		
Ordinary	19	Markets	Access to new assets and locations needing insurance coverage		
-	20	Products and services	Climate adaptation and insurance risk solutions		



# Address important climate change risks



# Increased cost of raw materials



### Possible pathway and means of impact

- The low-carbon transformation cost of the supply chain may be partly passed on to raw material prices, increasing production costs
- When the initial development of green technology can not catch up with the pace of policy transformation, the use of biodegradable and recyclable raw materials could increase procurement and operating costs
- In the long run, the supply, demand and price of raw materials will be adjusted, making it difficult to control the production cost budget

### Measures in response to risks

- Screening alternative suppliers to reasonably control procurement costs
- Directing suppliers to develop in energy conservation and emission reduction through publicity, survey and others
- Establishing a low-carbon monitoring mechanism for upstream raw materials
- · Accelerating green transformation and introducing new technologies and materials



# Transition to lower emissions technology



### Possible pathway and means of impact

- More energy-saving devices and production technology are adopted, increasing capital investment
- The effect of newly invested production process/devices may not be as expected, resulting in the failure of meeting the product quality standard

### Measures in response to risks

- Establishing an energy conservation and consumption reduction management team to set up energy conservation and consumption reduction targets
- Boosting the development of clean technology products such as new energy vehicles and photovoltaic inverters, and increasing the proportion of low-energy products
- Building up a product environmental footprint management mechanism
- · Collaborating with customers on Energy Efficiency Program (EEP)



# Increased stakeholder concern or negative stakeholder feedback



### Description

### Possible pathway and means of impact

- The insufficient response to the concerns of all stakeholders or undesired climate risk management may affect the public's overall evaluation of the Company, which may affect the Company's market competitiveness in the long term
- · Increasing management costs, and priority options for suppliers who adopt environmental protection and carbon materials may increase procurement costs
- Increasing investment in green/sustainable supply chain

### Measures in response to risks

- Setting up a specialized sustainable development center to deal with issues related to sustainability and climate change, actively communicate with various stakeholders, and enhance the Company's reputation
- Disclosing policies and information related to climate change to ensure that all stakeholders accessing to relevant information, supervising and evaluating the Company's performance



## Address important climate change risks (Continued)



# Changing customer behavior



Type Market risk ir

### Description

concerned about the actual impact of climate change and prefer greener and more energy-efficient products

Stakeholders
Customers

### Possible pathway and means of impact

- Product R&D costs rises due to more customers' preference shift to green products
- More customers who are influenced by their consumers' attention to environmental issues request the Company to give priority to the management of ecological impact, environmental protection and green operation
- Increasing product sales risk

### Measures in response to risks

- Boosting the development of clean technology products such as new energy vehicles and photovoltaic inverters, and increasing the proportion of low-energy products
- Advocating the use of clean energy, such as building rooftop photovoltaics, purchasing green electricity and green certificates, etc
- Accelerating green transformation and introducing new technologies and materials
- Establishing a low-carbon monitoring mechanism for upstream raw materials



# Heavy precipitation



Type

Acute risk in Physical risk

### Description

The increase in the number of days of heavy precipitation and the increase in maximum precipitation during the year lead to a rapid rise in water bodies, threatening the safety of low-lying areas along rivers, lakes and coastal areas, and it is difficult for the drainage facilities and permeable areas of buildings/roads to effectively delay the runoff time, resulting in serious waterlogging

Stakeholders
Customers Employees

### Possible pathway and means of impact

- Increasing risk of production downtime/ delays
- Increasing the cost of factory architectural design and building materials
- Increasing safety risks for customers, employees and the public
- Increasing the risk of flooding of assets located in low-lying areas
- Increasing the cost of repairing or replacing damaged or destroyed assets
- Impairment of the value of existing factories and buildings
- Increasing insurance expense on the asset
- Disruption of normal business activities may involve breach of contract, compensation and legal liabilities

### Measures in response to risks

- The location of the factories should not be in areas with high incidence of heavy precipitation
- Adding drainage facilities and pumps in floodprone areas
- Cleaning storm sewer regularly, separating rainwater and sewage, and smoothing the drainage
- Establishing an emergency organizational structure and an emergency rescue team, and clarifying the responsibilities of relevant departments
- Formulating emergency response plans, organizing regular emergency drills, and preparing sufficient emergency supplies
- keeping close eye on the weather forecast, activating the emergency plan after receiving the warning, carrying out emergency measures according to the warning level, and reinforcing the facilities that may be affected in advance
- Arranging property insurance for the Company's properties



# Carbon pricing mechanism



### Type

Policy and regulatory risk in transition risk

### Description

Charging carbon emitters to transfer the damage caused by emissions (i.e. external costs to the environment and society) to emitters, prompting emitters to change their business activities, thereby reducing emissions, is mainly operated by carbon trading and carbon tax

Government and regulatory bodies Supply chain

### Possible pathway and means of impact

- The government may announce an increase in carbon pricing, tightening carbon market quotas or imposing a carbon tax
- The upstream supply chain of the manufacturing industry must optimize carbon emission management to comply with government regulations
- The relevant costs may be passed on to material and energy costs, increasing operating costs in the manufacturing industry

### Measures in response to risks

- Monitoring the policy changes in each region and making adjustment according to the actual situation and customer needs
- Promoting the use of clean energy such as rooftop photovoltaics and purchasing green power to replace traditional fossil energy and accelerating the transformation of energy structure
- Formulating energy saving and consumption reduction targets, promoting energy saving and emission reduction, and raising energy efficiency from the management and technical levels
- Speeding up the construction of energy management system and developing the green manufacturing system



## Address important climate change opportunities



# Use of public-sector incentives



Type Markets

Description
Responding to the
government's energy
conservation and
emission reduction
factories by participating
in infrastructure
construction in key new
areas and establishing
green factories, so as to
obtain relevant subsidies
or incentives

Stakeholders
Government and regulatory bodies

### Possible pathway and means of occurrence

- Participating in the construction of new infrastructure in key areas, such as AI, charging piles, photovoltaic power plants, etc., to support the development of the industrial chain and obtain preferential policies
- Developing new energy projects in the park and promoting the complementary and efficient use of multiple energy

### Measures in response to opportunities

- Appointing a government subsidy commissioner to regularly evaluate and report the government's policy incentives on energy
- Introducing policy incentives according to implementation possibilities and benefits
- Applying for provincial, municipal and national green factories and near-zero carbon factories



## Diversification of business activities



ype Products and services

Description

Expanding business to achieve diversified business activity portfolio, accelerating the integration of industrialization and informatization

Stakeholders Customers

### Possible pathway and means of occurrence

- Constructing complete new digital infrastructure, and promoting the integrated application of a new generation of information technology in all factors, the whole industrial chain and the whole value chain of the manufacturing industry
- Initiating new technological innovation, new product incubation, new model application, new business format expansion and new industry rise

### Measures in response to opportunities

- Introducing the integration management system of industrialization and informatization, and carrying out relevant certification
- Formulating the Business Continuity
   Operation Plan (BCP) Management
   Procedure and establishing a benchmark
   enterprise for the integration of
   industrialization and informatization
- While monitoring the market dynamics and following the development trend of the industry, The Company's management reviews its own development status through industry research and internal seminars, deeply analyzing the Company's business/ capability boundaries, strengthening the "Three Five-year" strategic deployment, and exploring the diversified and innovative development of the enterprise



## Production and distribution processes



Type
Resource efficiency

Description

Adopting efficient
production equipment
and industrial
processes, establishing
intelligent workshops,
optimizing distribution
channels and inventory
management

Stakeholders
Supply chain

### Possible pathway and means of occurrence

- Adopting efficient production equipment and processes to increase capacity and productivity, improving workforce management and planning, and increasing revenue
- By optimizing distribution channels and inventory management to saving resources, reducing operating costs, enhancing supply chain management and ensuring product sales

### Measures in response to opportunities

- Building digital factories, independently develop automatic units, automatic transportation robots, robotic arms and other equipment and corresponding online real-time monitoring systems to improve production efficiency
- Continuously optimizing the system structure, personnel organization and production mode through the development and application of advanced digital tools and automated processes, enabling the Company's production system to adapt to the continuous expansion of product lines and everchanging market needs
- Introducing multiple feed modes to reduce inventory pressure and lower operating costs



# Address important climate change opportunities (Continued)



# Recycling technologies



Resource efficiency

### Description

Developing a circular economy with efficient utilization and recycling of resources as the core, the principle of reduction, reuse and recycling, and low consumption, low emissions and high efficiency as the basic characteristics, and realizing the recycling of "resources - products - renewable resources"

Stakeholders Supply chair Possible pathway and means of occurrence

- Considering consumables reduction in product design, reducing product carbon footprint and raw material procurement costs
- Reducing transportation, warehousing and logistics costs per unit of product by lightweighting product and packaging
- Improving operations and production efficiency through waste recycling, and effectively reducing waste disposal costs
- Expanding business segments and enhancing business diversity and sustainability through the development of remanufacturing technologies and policy opportunities

Measures in response to opportunities

- Refining green product design and reducing material usage at the source
- Advocating material recycling and waste conversion
- Promoting zero waste to landfill
- Recycling and reusing water by establishing a reclaimed water reuse system



# Water usage and consumption



Type
Resource efficiency

### Description

Reducing water consumption and water loss in the production and operation activities of enterprises at the source, and promoting the recycling of water resources

Stakeholders Employees

### Possible pathway and means of occurrence

- Reducing water costs and treatment costs through water-saving technologies
- Mitigating the possible impact of climate change on water withdrawals through water recycling, safeguarding continuing production and operations
- Adopting water conservation measures in accordance with national and local policies to earlier meet possible regulatory requirements

### Measures in response to opportunities

- Carrying out water-saving enterprise certification
- Introducing water-saving recycling systems such as reclaimed water reuse, and reducing water consumption and improving water resource utilization through the use of watersaving and water-recycling facilities
- Implementing AWS (The Alliance for Water Stewardship) certification to enhance sustainable water management
- Daily or regular publicity on water conservation in office areas, production areas and living areas



# Lower-emission sources of energy



Type
Energy source

### Description

Expanding the use of low-emission energy sources such as solar, wind, hydro, biomass, and geothermal energy in energy consumption such as production and transportation, and develop clean technology products to reduce greenhouse gas emissions

Stakeholders Customers

### Possible pathway and means of occurrence

- Increasing the demand on Luxshare Precision product by expanding the use of low-emission energy sources throughout the product life cycle, reducing the carbon footprint of products by researching and developing clean technology products, combing with customers' and end-users' demand for green products
- Reducing carbon emissions from the source and promoting the clean production by using low-emission energy sources in the production and operation activities of enterprises, saving the input costs of other energy-saving and emission-reducing technologies and projects

### Measures in response to opportunities

- Layout of clean technology products such as solar energy, batteries, new energy vehicles, and data center power supplies
- Introduction of air energy and air compressor waste heat recovery
- Promoting the use of clean energy such as rooftop photovoltaics and purchasing green power to replace traditional fossil energy and accelerating the transformation of energy structure
- Formulating energy saving and consumption reduction targets, promoting energy saving and emission reduction, and raising energy efficiency from the management and technical levels
- Speeding up the construction of energy management system and developing the green manufacturing system